#### A Brief Essay of Issues Related to E-commerce, the Internet and Developing Countries

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#### Introduction

Some have speculated that the industrial age is coming to a close and that a new age is dawning. This new age of economic development is referred to as the digital age and has, as its backbone, e-commerce. E-commerce represents a new way of transacting between sellers and buyers. By utilizing information and communication technologies (ICT), transaction costs between buyers and sellers can be greatly reduced. However, the form and nature of those technologies are still under development. Some applications of information and communication technology have been helpful, while others have failed miserably. Through the crash of "dot com" enterprises the world learned more about what applications were relevant to the digital age and what applications could not reduce transaction costs. In general, with the advent of the Internet huge advantages in efficiency are possible although numerous obstacles still exist. This paper briefly highlights some general issues related to the development of e-commerce in the U.S. However, the paper will also highlight some of the potential pitfalls and put forth a general strategy that utilizes an existing infrastructure that is much different than the infrastructure that exists in developed countries. It is the author's hope that this paper might stimulate discussions that could ultimately lead developing countries to capitalize on ICTs and to begin a process of innovation that could lead to reduced transaction costs and enhanced economic efficiency.

#### A. Definitions and notions

In the United States the commerce has reached a point where virtually any commodity can be purchased by virtually anyone in the United States. The only exceptions to this are very specialized products whose owners do not have access to the Internet. A person with Internet access in America can purchase any good with only a few minutes of searching

on the web. In other words, a person, sitting in his own home and wishing to make any purchase, needs only to turn on his computer, search the web and within moments can place an order for that good to be delivered to his home. A personal computer in America represents a portal through which he or she can purchase any good or commodity of his or her choosing. Never before in the history of the world has it been possible to make transactions as quickly and effortlessly as it is in developed countries where Internet access abounds and where financial institutions are equipped to make secure financial transfers.

When commercial transactions are facilitated between willing buyers and existing sellers, then transaction costs are lowered and efficiency is enhanced. There are at least two ways in which efficiency is enhanced through the Internet. First, through the Internet sellers who have products that need to go to market cannot only advertise but can also devise means and mechanisms by which seeking buyers can purchase directly from them. For instance, on two occasions when I have had to purchase a personal computer, I simply went to the website of the manufacture of my choice. On the website, I could purchase a computer that was ready-made or I could purchase one that had special features that would take a weak longer. After making the choice, I provided my credit card number and elected to have the computer delivered by parcel post to my door. Within minutes of turning on my computer, getting on the web, looking through their web site, making some selections, I had ordered a personal computer to be delivered to my door. This sort of scenario happens a million times a day in developed countries. Thus, the Internet is now a powerful tool in the hands of everyday consumers to purchase within minutes any commodity of their choosing directly from the manufacturer.

Secondly, through the Internet a market environment can be created by which multiple sellers can meet multiple buyers and pass messages to one another in such a way that real time matches between sellers and buyers can be made such that both buyer and seller mutually benefit. In essence the Internet has created an open cry auction environment in a way that literally, encompasses the entire globe. Not only can any individual buy any good on the Internet, it is also true that any individual can sell any good on the Internet. The website called Ebay has created an environment where anyone with a commodity to sell can post the commodity along with many other individuals who are trying to sell the same type of commodity. In this way, high levels of market efficiency can be obtained because multiple sellers and buyers can congregate in the same location in cyberspace.

Using the Internet as a means to conduct commercial transactions is only the narrowest view of e-commerce. A broader view of e-commerce includes the provision of all sorts of business information through the Internet. Web sites are now designed and created by businesses to promote products, announce prices, provide product support and customer service. Because business activity is not limited only to transactions, the Internet is a tool that is used for more than just transactions. Information that is readily available on the Internet used to costs thousands, even millions, of dollars to obtain by an individual from the previous generation. For instance, product information from France, America and China can be readily compared. With proper product information the appropriate supplier can be identified and a business relationship can begin through email correspondence. In

the past the search for business partners was a complicated search procedure that involved extensive networking. With the Internet the search process can be greatly simplified and suitable business partners can be identified at a fraction of the costs that was required in previous generations.

#### B. Facts about US e-commerce

E-commerce in the United States greatly depends on the availability of Internet services. E-commerce has made noteworthy gains in recent years as U.S. Internet service has expanded in reach, increased in quality, and lowered in price. Indeed, the rapid increase of household usage of Internet services represents a fundamental social shift that makes the growth of e-commerce possible in the U.S. Figure 1 shows the exponential growth of household Internet use. The trend shows no signs of reversing in the near future. Clearly, in a society where using the Internet is as common as reading the newspaper, the prospects are very good that e-commerce will continue to grow.

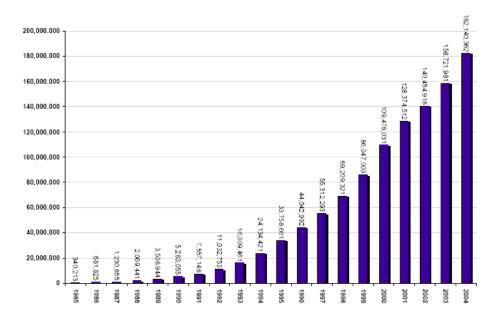


Figure 1. Household Internet use in the U.S. (taken from the CTIA survey report)

#### C. Experience in US agriculture

The trend of increased Internet use in the U.S. is also apparent in the agricultural sector. Although rural areas were among the last regions to obtain reliable Internet service, the extensive range of Internet services into even remote areas is allowing farmers to access the Internet as well. Table one shows that farmers in the United States have made rapid advances in Internet use. By the year 2001 nearly half of farmers in the United States had access to the Internet. Currently, the proportion is much higher.

Table 1. Internet access in rural U.S.

|                                      | 1997 | 1999 | 2001 |
|--------------------------------------|------|------|------|
| Farm households with Internet access | 13%  | 29%  | 43%  |

Source: McFarlane, et al. (2003) and Henderson, et al. (2000)

Within the agricultural sector in the U.S., the growth of e-commerce has resulted in strengthening relationships in the supply chain. It does not appear that existing supplier relationships have been disturbed by the growth of the Internet. Rather than creating increased competition among farmers, e-commerce has instead increased competition among supply chains. That is, it may be the case that the existing relationships in the supply chain now compete with another set of existing relationships in the supply chain in a way that has not happened before (Leroux, et al. (2001)).

#### D. Limitations and weaknesses

E-commerce in America did not have a smooth start, nor did the growth of e-commerce experience a smooth upward trend. Rather, e-commerce experienced various fits and starts that exposed the limitations and weaknesses of conducting commercial transactions using the Internet. One of the early limitations of e-commerce was the absence of a formal legal framework by which claims of fraud could be prosecuted. Without clear laws dictating who is liable for a breach in a contractual agreement established via the Internet, it was impossible to stimulate public confidence in the use of e-commerce as a normal way of conducting business. Gradually, the necessary legal framework began to emerge in the U.S. and proper liabilities were assigned when fraudulent activity occurred. Now, very specific laws dictate various aspects of conducting commercial transactions by the Internet. In addition, an effective legal system is available to process nearly all allegations of fraudulent activity.

In addition to a legal framework, it was necessary also for the U.S. to develop new perceptions regarding the purchase a products. The traditional view of purchasing products involved traveling to a retail outlet, making the transaction with an acceptable financial instrument and then bringing the product home. The notion of buying a product that is not first examined represented an obstacle for many consumers in the U.S. In addition, the notion of going to a computer to make a purchase instead of going to your car to make a purchase was similarly an obstacle for many consumers. The transition to e-commerce in the U.S. has been made a bit smoother because U.S. consumers had already experienced transactions by phone. Using a product catalog, telephone orders can be made by the consumer with the seller, who would ship the product directly to the consumer's home. Nevertheless, using a keyboard to make a transaction is much different than using a telephone to make a transaction. Unlike in developing countries, U.S. consumers have grown accustomed to multiple methods of making purchases, which assists the effort of exposing U.S. consumers to e-commerce. Nevertheless, purchasing notions embodied in e-commerce are not readily embraced by U.S. consumers. Rather, a shift in perception about purchasing products is necessary if U.S. consumers are to

transition into more and more e-commerce. Transacting over the Internet requires perceptions that take time to develop.

#### E. Information and communication technology (ICT)

A closer examination of e-commerce reveals two fundamental elements, including information and communication. The Internet provides advanced technologies of both information and communication. Business information is available on the web. Communication is possible through the web. Bringing those two elements together-information and communication, the Internet has made it possible for transactions to occur. However, the Internet is not the only way to utilize information and communication technologies. ICT is the more general notion that encompasses the Internet as only one specific technology.

It is possible for the growth of ICT to take many paths of development. In the U.S. the Internet has emerged as the primary technology of ICT. A vast telecommunications system that utilizes an extensive cable network made it possible for the Internet to emerge as the primary application of ICT in the U.S. Later, as the demand for Internet services increased, usage of the Internet depended on the pre-existing cable networks of entertainment providers, specifically cable television, who could provide users with broadband Internet. Because of the cable infrastructures in the U.S., provided first by the telecommunications industry and then by cable television providers, Internet use has now become a fundamental part of life in America. In other words, the cable infrastructure made it possible for the U.S. to manifest the shift toward widespread Internet use.

How might ICT develop in developing countries where there is not a preexisting cable infrastructure? Is it necessary for developing countries to make heavy investments in the cable infrastructure so that Internet services can be made available to the entire population at low cost? Is there existing communication infrastructure that might provide both information and communication in a way that can make commercial transactions possible? What should we call such transactions? Should we call it e-commerce? Or should we call it ICT-commerce?

In most developing countries it is far less expensive to construct towers of cellular service than it is to lay cable for telecommunications. Consequently, even in some of the poorest cities of the world cellular service is available. In fact, remote rural areas often have fairly reliable cellular service. Because the preexisting infrastructure consists of a network of cellular towers and not a network of telecommunications cable, ICT in developing countries will develop in a different way than what happened in the U.S. In particular, ICT in developing countries should utilize wireless, not cable, infrastructures.

#### F. ICT in Indonesia

The situation in Indonesia is worth considering. In Indonesia only a fraction of the population has access to Internet services. The underlying infrastructure in Indonesia

does not adequately support the growth of Internet use. Telephone lines service only a portion of the total population. Cable-based entertainment providers are also rare and exist only in urban areas. So, a cable infrastructure that can support widespread Internet use does not exist in Indonesia. It is not surprising then, that Internet use in Indonesia is low<sup>1</sup> and that e-commerce in Indonesia is virtually nonexistent.

Suppose Internet access was widely available in Indonesia. In order to enable the development of e-commerce a legal framework needs to be constructed to secure the rights of both buyers and sellers. Without clarity about prosecutable contract breaches, legislation that dictates commercial transactions via the Internet, and the enforcement of relevant legislation, e-commerce in Indonesia will never develop significantly. The possibility of cyberfraud will scare people away from e-commerce. Consequently, because of the absence of both a cable infrastructure and an appropriate body of laws, Internet-based commercial transactions, i.e. e-commerce, cannot develop in any meaningful way.

Although a cable infrastructure does not exist in Indonesia, a cellular infrastructure does. Hand phone use is widespread in Indonesia. Multiple providers of cellular service compete for market share in Indonesia. Telkomsel, as the nation's largest provider of cellular services, provides service into nearly every location in Indonesia. Because cellular services can also provide both information and communication, it is possible for transactions to be facilitated through the existing infrastructure in Indonesia. By developing the appropriate ICT applications it is possible to facilitate ICT-commerce in Indonesia.

REI-Indonesia has developed an ICT application that utilizes a GSM modem to send and receive text messages as a means for buyers and sellers to communicate with one another, using the existing infrastructure. Although still in its infancy, the technology has already produced enhanced revenues for participating farmers. REI-Indonesia expects that several more years of development are necessary before an application is ready for widespread deployment that would result in community-wide efficiency improvements. It is the author's hope that such applications might prepare the way for more sophisticated applications of ICT-commerce. Only as developing countries experiment with ICT and innovate new applications of ICT-commerce, which utilize the existing wireless communication infrastructure, can they hope to keep pace with the global move into the digital age.

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<sup>&</sup>lt;sup>1</sup> As of the year 2002, household internet use in Indonesia reached only one million, representing about 0.5% of the population (see "Suram, Pertumbuhan Internet Indonesia 2003" by Donny B.U.). Although that statistic has undoubtedly risen, it remains a very low number compared to neighboring countries.

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# E-commerce: Strengths, Obstacles and a Solution for Developing Countries

A brief presentation

 E-commerce – commercial transactions conducted via the Internet

- E-commerce commercial transactions conducted via the Internet
- Information technology ways and means to disseminate and process information

- E-commerce commercial transactions conducted via the Internet
- Information technology ways and means to disseminate and process information
- Communication technology ways and means to send and receive messages

- E-commerce commercial transactions conducted via the Internet
- Information technology ways and means to disseminate and process information
- Communication technology ways and means to send and receive messages
- The Internet a collection of servers throughout the world that allows rapid messaging and information processing

# Reducing transactions costs with the Internet

 Providing powerful information and communication technology

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- Providing powerful information and communication technology
- Facilitating the search and purchase of goods by consumers

# Reducing transactions costs with the Internet

- Providing powerful information and communication technology
- Facilitating the search and purchase of goods by consumers
- Facilitating the emergence of new markets by bringing together multiple buyers and multiple sellers

#### Business information on the Web

 E-commerce relies on massive amounts of business information

#### Business information on the Web

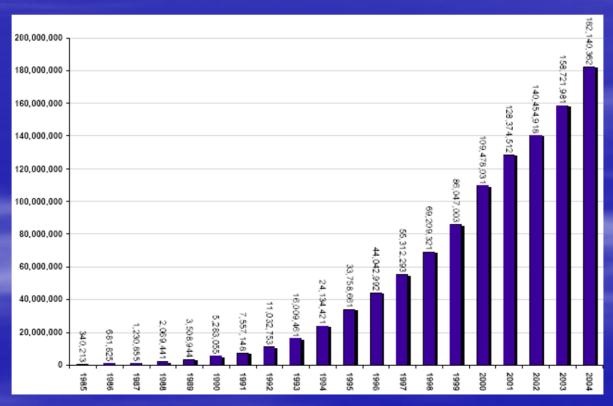
- E-commerce relies on massive amounts of business information
- Businesses use the Internet to service customers with information

#### Business information on the Web

- E-commerce relies on massive amounts of business information
- Businesses use the Internet to service customers with information
- Like: product promotion, announcing prices, product support, customer service

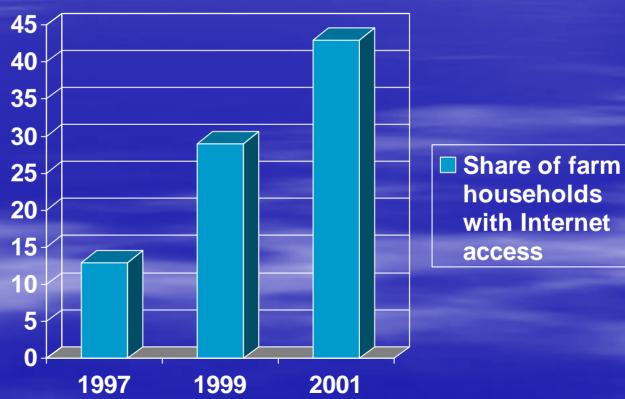
## The US experience

Exponential growth of household Internet use



## Experience in Rural US

Delayed growth but catching up



## What fueled the growth?

 Early growth utilized pre-existing telecommunications cable network

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- Early growth utilized pre-existing telecommunications cable network
- Subsequent growth utilized infrastructure of cable entertainment providers

## What fueled the growth?

- Early growth utilized pre-existing telecommunications cable network
- Subsequent growth utilized infrastructure of cable entertainment providers

 Conclusion: A vast cable infrastructure made widespread Internet use possible.

## Implications for E-commerce

- Without widespread Internet use, a conducive environment for the growth of ecommerce may not exist
- An appropriate legal framework must also develop so that both buyers' and sellers' rights are protected
- Conclusion: E-commerce must be both feasible and appealing

## ICT in developing countries

Internet use is very low – an extensive cable infrastructure does not exist

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- Internet use is very low an extensive cable infrastructure does not exist
- Use of cellular service is very high the construction of cellular towers is a low cost alternative to a cable infrastructure

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- Internet use is very low an extensive cable infrastructure does not exist
- Use of cellular service is very high the construction of cellular towers is a low cost alternative to a cable infrastructure

 Conclusion: Developing countries must create appropriate ICTs that utilize wireless communication

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- High quality telephone cables in rural areas not common

- Telkomsel provides cellular service in nearly every location in Indonesia
- High quality telephone cables in rural areas not common

Conclusion: Appropriate ICT will use the inexpensive wireless infrastructure

Using existing information technology, we in Indonesia can reduce transactions costs.

Using existing information technology, we in Indonesia can reduce transactions costs.

 Using existing communication technology, we in Indonesia can reduce transactions costs.

## Conclusion

ICT-commerce can be made technically feasible in Indonesia right now!

#### REI-Indonesia

- The "SMS Gateway for Agriculture" is an attempt by REI-Indonesia to develop ICT-commerce to benefit farmers
- "Mobile Fresh" is the brand name of a service that markets fresh vegetables for local farmers

#### SMS Gateway for Agriculture

#### **Marketing Channel**

Farmer Empowerment



**Business Process** 

Information Technology

#### **Challenges and Constraints**



#### Marketing Channel

#### **Farmer Benefits**

#### **Customer Benefits**



# Teknologi Informasi

## **SMS Gateway for Ag Marketing Software**

**Utilization of Cellular System** 



# Farmer Empowerment

- 1. Strengthening nstitutions
- 2. Providing technology
- 3. Providing market access





#### Business Process



#### **Mobile Fresh**



#### **Customers**

- 1. Registration
- 2. Filling orders according to quality standards
- 3. Delivery to MF
- Immediate payment

- Conduct registration of farmers and customers
- Process customer orders
- Receive orders and make payment to farmers
- 4. <u>Deliver orders to</u> <u>customers</u>
- 5. Receive payment from customers

- 1. Registration
- 2. <u>Customers submit</u> orders
- Receive the goods and make payment to MF



# **Delivery Vehicle**

#### **Appropriate design features**

Marketing service area



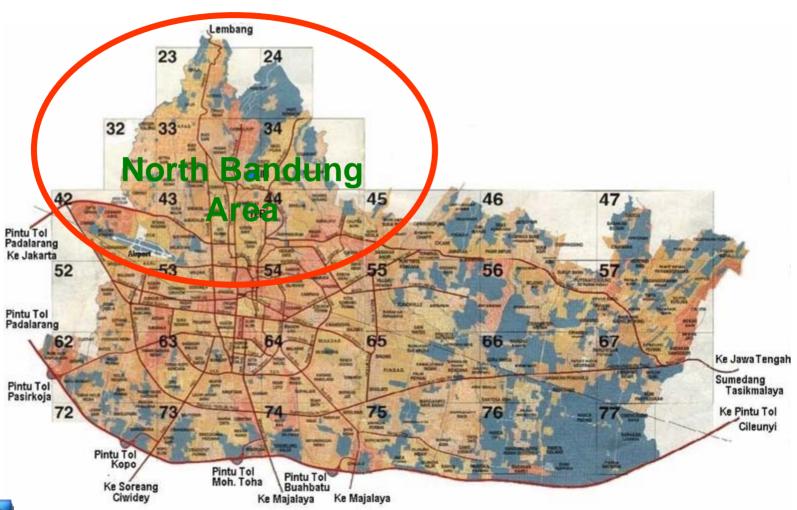
# Challenges and Constraints

### Farmer challenges and constraints

Market challenges



### Map of Bandung





# **Delivery Vehicle**

**Specifications:** 

Honda Mega Pro 160cc

**Box Dimension: 62x55x57cm** 

Volume: 0,19 m<sup>3</sup>

Weight Capacity: 40 kg





# **Commodity Samples**





# Utilization of Cellular System



- Represents a familiar type of communication technology
- Creates convenience for the purchase of fresh vegetables
- Orders can be place any time and from any place
- Ordering is nearly free (only the cost of a text message)





# SMS Gateway for Agriculture Software



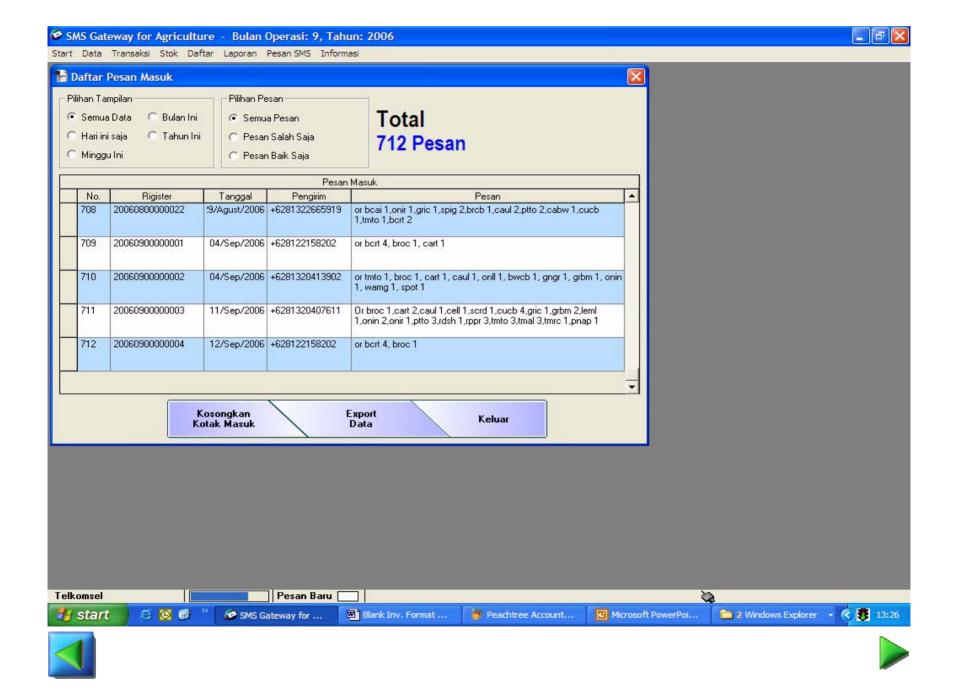


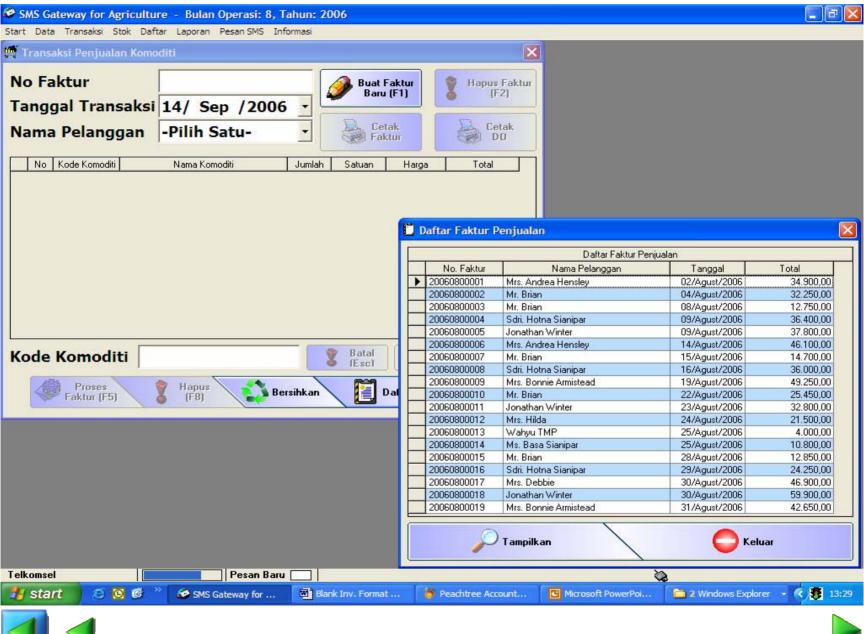


# **Quality Standards**

- -Size, physical features and quality must conform to information communicated to customers.
- -Proper packaging to protect the commodity
- -By reducing the time required for marketing, freshness is maintained
- -Customers can return goods that do not conform to their quality expectations.

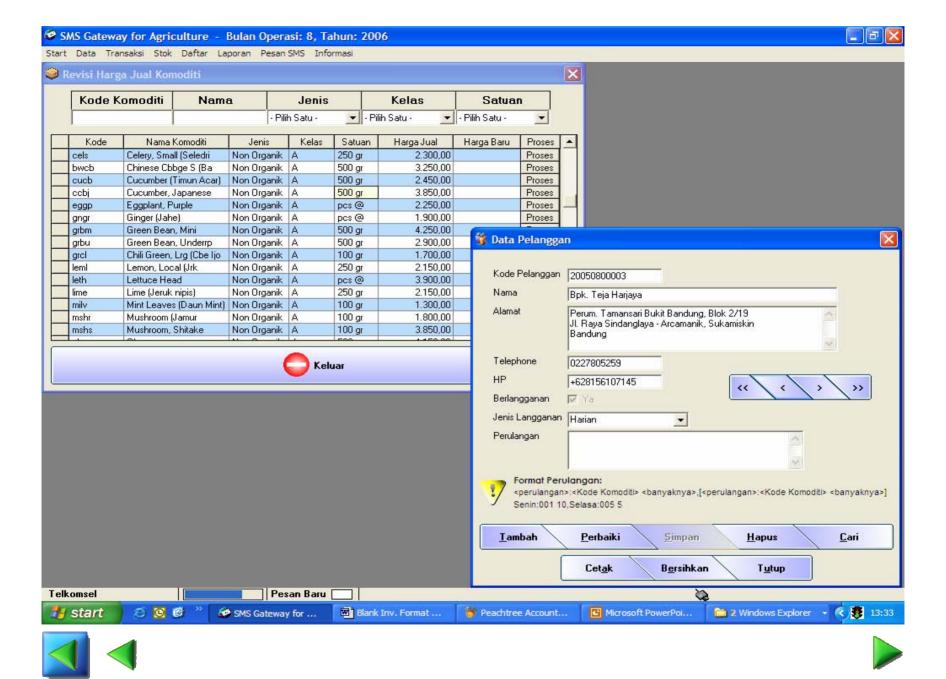














1 of 1













100%

9 of 9

#### INVOICE

Invoice Date : 12/Sep/2006

Mobile Fresh

Sold To : Mrs. Debbie

Jl. Cihampelas 212B Bandung

JI. Ranca Bentang No. 70

Ciumbuleuit - Bandung

SMS Gateway Number: 081 220 380 50 Customer Service Number: 081 220 451 45

| Customer PO | Payment Terms | Due Date    |
|-------------|---------------|-------------|
| 20060900006 | Cash          | 12/Sep/2006 |

| Quantity | Code | Comodity                       | Unit Price | Extension |
|----------|------|--------------------------------|------------|-----------|
| 1        | broc | Brocolli, Grade A              | 12.700,00  | 12.700,00 |
| 2        | cart | Carrot (Wortel)                | 2.350,00   | 4.700,00  |
| 1        | ccbl | Cucumber, Local (Timun Lokal)  | 1.900,00   | 1.900,00  |
| 1        | cell | Celery, Large (Seledri Besar)  | 5.950,00   | 5.950,00  |
| 1        | leth | Lettuce Head                   | 3.900,00   | 3.900,00  |
| 1        | onll | Green Onion, Large (Dn Bwg Bs) | 2.250,00   | 2.250,00  |
| 2        | ptto | Potatoes (Kentang Granola)     | 2.800,00   | 5.600,00  |
| 1        | rlet | Leaf Lettuce (Slda Kriting)    | 1.550,00   | 1.550,00  |
| 1        | tmto | Tomato (Tomat Biasa)           | 2.450,00   | 2.450,00  |

Receiver

Sub Total 41.000,00 Sales Tax Total Invoice Ammount 41.000,00

Payment Received

TOTAL

Rp 41.000,00



























# Registration

Registration can be carried out with a text message as follows:

Format: reg<nama>\*<alamat rumah>\*<nomer telepon rumah>

Example: reg Kartika\*Jl. Pajajaran 25\*0222034015

(send to 081.22038050)

If the message conforms to the proper format, the following message will be sent:

Thank you for registering. Your request will be processed and we will contact you shortly.||Mobile Fresh

After verification, the customer receives the following message:

Congratulations! You are the newest member of Mobile Fresh! Your membership number is: xxxxx.||Mobile Fresh



# Procedures for submitting an order by text message

To place an order by text message, the customer follows the following simple steps:

#### First, check the price

Format : cek<space>commodity code (unlimited number)

Example: Check the price of potatos, tomatoes and brocolli

type: cek ptto,tmto,broc (send to 081.22038050)

A moment later the customer will receive the following message:

ptto:,0 2800|tmto:, 0 2450|broc;, 0 12700||Mobile Fresh





# Procedures for submitting an order by text message

Second, place an order

Format : or<space>commodity code<space>amount

Example: Order 5 units of potatos, 2 units of tomatoes, 2 units of

brocolli

Type: or ptto 5,tmto 2,broc 2 (send to 081.22038050)

A moment later the customer will receive the following message:

(If the format is correct)

Thank you for your order.||Mobile Fresh

(If the format is incorrect)

The format of your message is incorrect.||Mobile Fresh





### List of Commodity Codes

Brocolli grade A code broc

Granola Potato code ptto

Large Tomato code tmto

| No    | Item (English)                            | Item (Indonesia)   | Unit  | SMS Code | Note                    |
|-------|---|--------------------|-------|----------|-------------------------|
| ION O | RGANICS                                   |                    | 1     |          |                         |
| 1     | Asparagus                                 | Asparagus          | 500gr | aspg     |                         |
| 2     | Baby Caisim                               | Baby Caisim        | 500gr | bcai     |                         |
| 3     | Baby Carrot                               | Baby Wortel        | 500ar | bcrt     |                         |
| 4     | Baby Pak Choy                             | Baby Pak Choy      | 500gr | bpcy     |                         |
| 5     | Bostoni                                   | Duby I dik Oney    | 50091 | btd      |                         |
| 6     | Brocolli Grade A                          | Brokoli Grade A    | Pcs   | broc     | s @ 0.5kg +/- 50gr      |
| 7     | Diocom Grade D                            | 5                  | 1 00  | dorch    | 1 pcs @ 0.5kg +/- 50gr  |
| 8     | Cabbage, Red                              | Kol Merah          | Pcs   | cabr     | 1 pcs @ 1kg +/- 100gr   |
| 9     | Cabbage, White                            | Kol Putih          | Pcs   | cabw     | 1 pcs @ 1 kg +/- 100gr  |
| 10    | Cabbage, White, Small                     | Kol Putih Kecil    |       |          |                         |
|       |   |                    | Pcs   | calw     | 1 pcs @ 0.5kg +/- 50gr  |
| 11    | Cailan                                    | Kailan             | 500gr | cail     |                         |
| 12    | Caisim                                    | Caisim             | 500gr | cais     |                         |
| 13    | Carrot                                    | Wortel             | 500gr | cart     |                         |
| 14    | Cauliflower                               | Kembang kol        | Pcs   | caul     | 1 pcs @ 0.5kg +/- 50gr  |
| 15    | Celery (large)                            | Seledri Besar      | 500gr | cell     |                         |
| 16    | Celery (small)                            | Seledri Kecil      | 250gr | cels     |                         |
| 17    | Chili, Green, Large                       | Cabe Hijau Besar   | 100gr | grel     |                         |
| 18    | Chili, Green, Small                       | Cabe Rawit Hijau   | 100gr | scgr     |                         |
| 19    | Chili, Red, Large                         | Cabe Merah Besar   | 100gr | recl     |                         |
| 20    | Chili, Red, Small                         | Cabe Rawit Merah   | 100gr | scrd     |                         |
| 21    | Chinese Cabbage                           | Sawi Putih         | Pcs   | ccab     | 1 pcs @ 1 kg +/- 0.1kg  |
| 22    | Chinese Cabbage, Small                    | Baby Sawi Putih    | 500gr | bwcb     | , pea co i ng Tr o ing  |
| 23    | Cucumber                                  | Timun Acar         |       | cucb     | -                       |
|       |   |                    | 500gr |          |                         |
| 24    | Cucumber Local                            | Timun Lokal        | 500gr | ccbl     |                         |
| 25    | Cucumber, Japanese                        | Kyuri/Timun Jepang | 500gr | ccbj     |                         |
| 26    | Eggplant, Purple                          | Terong Sayur Unggu | Pcs   | eggp     | 1 pcs @ 0.5kg +/- 50gr  |
| 27    | Garlic                                    | Bawang Putih       | 500gr | gric     |                         |
| 28    | Ginger                                    | Jahe               | 100gr | gngr     |                         |
| 29    | Green Bean (mini)                         | Buncis Mini        | 500gr | grbm     |                         |
| 30    | Green Bean (underripe)                    | Buncis Muda        | 500gr | grbu     |                         |
| 31    | Green Onions, Large                       | Daun Bawang Besar  | 250gr | onll     |                         |
| 32    | Leaf Lettuce                              | Selada Keriting    | 250gr | rlet     |                         |
| 33    | Lemon, Local                              | Jeruk Lemon Lokal  | 250gr | leml     |                         |
| 34    | Lettuce Head                              | Lettuce Head       | Pcs   | leth     | 1 pcs @ 500gr +/- 25gr  |
| 35    | Lime                                      | Jeruk Nipis        | 250gr | lime     | , pca @ 300gi *r/* 23gi |
| 36    | Mint Leaves                               | Daun Mint          |       | milv     |                         |
|       |   |                    | 100gr |          |                         |
| 37    | Mushroom                                  | Jamur Kuping       | 100gr | mshr     |                         |
| 38    | Mushroom, Shitake                         | Jamur Shitake      | 100gr | mshs     |                         |
| 39    | Okra                                      | Okra               | 500gr | okra     |                         |
| 40    | Onions                                    | Bawang Bombay      | 500gr | onin     |                         |
| 41    | Onions Red                                | Bawang Merah       | 500gr | onir     |                         |
| 42    | Pak Choy, Green                           | Pak Choy Hijau     | 500gr | pkcg     |                         |
| 43    | Peanuts                                   | Kacang Tanah       | 500gr | pnts     |                         |
| 44    | Diposed (                                 | premis cosons      |       | nnan     | 1 pcs @ 1,5kg +/- 0.1k  |
| 45    | Potatoes                                  | Kentang Granola    | 500gr | ptto     |                         |
| 46    | IP0tatues onto                            |                    | 9'    | ptts     |                         |
| 47    | Pumpkin (large)                           | Labu Parang        | Pcs   | pmpl     | 1 pcs @ 1 kg +/- 0.1kg  |
| 48    | Pumpkin, (small)                          | Labu Air           | Pcs   | pmps     | 1 pcs @ 0.5kg +/- 50gr  |
| 49    | Radish                                    | Lobak Merah/Radish | 250gr | rdsh     | 1 pcs (@ 0.3kg 17-30g)  |
| 50    |   |                    |       |          |                         |
|       | Red Beans (peeled)                        | Kacang Merah Kupas | 500gr | rbep     |                         |
| 51    | Red Beans (whole)                         | Kacang Merah Kulit | 500gr | rbew     | 4 0 050 7               |
| 52    | Red Paprica                               | Paprika Merah      | Pcs   | rppr     | 1 pcs @ 250gr +/- 25gr  |
| 53    | Spinach, Green                            | Bayam Hijau        | 250gr | spig     |                         |
| 54    | Spinach, Red                              | Bayam Merah        | 250gr | spir     |                         |
| 55    | IQuart D. L.                              | Oprodial Morall    |       | enet     |                         |
| 56    | Tomato                                    | Tomat Biasa        | 500gr | tmto     |                         |
| 57    | Tomato, Appre Large                       |                    | ooogi | tmal     |                         |
| 58    | Tomato, Apple Large<br>Tomato, Red Cherry | Tomat Cerry Merah  | 500gr | tmrc     |                         |
| 59    | Water Crest                               | Selada Air         | 250gr | wacr     |                         |
| 60    | Water Morning Glory                       | Kangkung           | 250gr | wamg     |                         |
| 61    | Zuchini                                   | Zukini             | 500gr | zuch     |                         |
| 91    | Lusiiiii                                  |                    | Joogi | 20011    |                         |
| RGAN  | II.c                                      | -                  | +     | -        | -                       |
|       |   | BIII OII-B         | 500-  | b b      |                         |
| 62    | Brocolli Organic B                        | Brocolli Organik B | 500gr | brob     |                         |
| 63    | Lettuce, Endives                          | Selada Endives     | 250gr | leno     |                         |
| 64    | Lettuce, Leaf                             | Selada Keriting    | 250gr | llto     |                         |
| 65    | Lettuce, Lororosa                         | Selada Lororosa    | 100gr | Irso     |                         |
| 66    | Lettuce, Romaine                          | Selada Romaine     | 250gr | rlto     |                         |



#### Strengthening Institutions

- Providing incentives for collective action in production and marketing, resulting in the creation of new farmer groups and the expansion of existing groups.
- Creating a forum for group problem solving.
- 3. Creating networks among farmers and between farmers and input suppliers





### **Providing Technology**

- Training participating farmers in the use of cell phones and the marketing system
- 2. Training to increase product quality in order for farmers to obtain higher prices.
- 3. Training and assistance in processing and packaging so that farmers can obtain added value





### Providing market access

- Creating a connection between vegetable producers and end consumers.
- Shortening the distribution chain distance between farmer and consumer so that farmers can obtain a greater share of the marketed value.
- Creating more marketing options for farmers, thus 3. empowering farmers in the marketplace.
- Establishing profit sharing with farmers by giving 4. back a portion of the marketing margin.





# Farmer challenges and constraints

- 1. Farmers hope to sell all their produce in one transaction, whereas the marketing capacity of MF is still small
- 2. Farmers have difficulty maintaining quality and consistency.
- 3. Ongoing debt has made it difficult for farmers to establish new marketing relationships.
- 4. Farmers expect that every commodity planted will be sold immediately in the market.



# Market challenges

- Consumers have many retail options for buying vegetables, like traditional markets, supermarkets and convenience stores.
- 2. Use of text messaging to make purchases is regarded by many customers as an inconvenience.
- 3. For customers that cannot schedule purchases, the lead time is difficult to manage. (Delivery is made the day after the order is submitted.)
- The limited selection is surpassed by competing retailers.



#### **Farmer Benefits**

- Access to an alternative marketing channel in addition to the traditional marketing channel
- 2. Exposure to new methods and technologies to increase their success in new markets.
- Market feedback that can allow farmers to adjust planting decisions and marketing decisions.



#### **Customer Benefits**

- Alternative purchasing method to obtain fresh vegetables at discount prices.
- 2. Supermarket quality vegetables.
- Convenience of having produce delivered to the home.
- 4. Fresh produce that has been recently picked.

